

AUSTRALIAN SPORTS  
COMMISSION

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## **AUSTRALIAN SPORTS COMMISSION**

### Section 1: Overview, appropriations and budget measures summary

#### **OVERVIEW**

The Australian Sports Commission (ASC) is the Commonwealth Government body responsible for the delivery of funding and development of Australian sport through the implementation of the Federal Government's sport policy.

The role of the ASC is to provide national leadership in all facets of sport development, through national sporting organisations (NSOs), government, the private sector, schools and the wider sport community.

The Government's required outcomes of the ASC are an effective national sports system that offers improved participation in quality sports activities by Australians and to secure excellence in sports performance by Australians.

#### **APPROPRIATIONS**

The total appropriation for the Commission in the 2002-03 Budget is \$130.866m.

Table 1.1, on the following page, shows the total appropriation for the ASC for 2002-03 by the two Government outcomes, and by price of output appropriation.

The ASC has no administered appropriations.

### Australian Sports Commission — appropriations 2002-03

**Table 1.1: Appropriations and other revenue ('000)**

Outcome	Departmental (price of outputs) ('\$000)					Administered (\$'000)					
	Revenue from Government (appropriations)		Revenue from other sources <sup>(4)</sup>	Price of outputs <sup>(3)</sup>	Annual appropriations (\$'000)	Special appropriations	Total administered appropriations	Total appropriations			
	Bill No. 1 (A)	Special approps (B)	Total (C = A+B) (C1) <sup>(1)</sup>	(D)	(E = C+D) (E1) <sup>(1)</sup>	Bill No. 1 (F)	Bill No. 2 (SPPs & NAOs) <sup>(2)</sup> (G)	(H)	(I = F+G+H) (I1) <sup>(1)</sup>	(J=C+I)	
1. An effective national sports system that offers improved participation in quality sports activities by Australians	29,178	-	29,178	4,613	33,791 86.3%	-	-	-	-	29,178	
2. Excellence in sports performances by Australians	101,688	-	101,688	11,349	113,037 90.0%	-	-	-	-	101,688	
<b>Total</b>	<b>130,866</b>	<b>-</b>	<b>130,866</b>	<b>15,962</b>	<b>146,828</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(K2)<sup>(1)</sup></b>	<b>130,866</b>	
									Departmental capital (equity injections and loans)	(K3) <sup>(1)</sup>	-
									Administered capital	(K4) <sup>(1)</sup>	-
									Total appropriations		130,866

- Cells C1 and E1 refer to information provided in Table 2.1.1 and 2.1.2. Amounts K1, K2 to Budgeted Statement of Financial Performance, and amounts K3, K4 to Capital Budget Statements.
- Under the appropriation structure, Bill No. 2 includes Specific Purpose Payments (SPP's), New Agency Outcomes (NAO's), administered capital and departmental capital via departmental injections and loans.
- Refer to Budgeted Statement of Financial Performance for application of agency revenue.
- Revenue from other sources includes other revenue from government (for example, resources free of charge) and revenue from other sources. Non-appropriated departmental and administered revenues are details in Appendix 1.

Note: Percentage figures indicate the percentage contribution of Revenue from Government (Departmental Appropriations) to the Total Price of Outputs, by outcome.

## MEASURES – AGENCY SUMMARY

Table 1.2: Summary of measures disclosed in the 2002-03 Budget

Measure	Outcome	Output affected	Appropriations budget			Appropriations forward estimate 2003-04			Appropriations forward estimate 2004-05			Appropriations forward estimate 2005-06		
			2002-03 (\$'000)			2003-04 (\$'000)			2004-05 (\$'000)			2005-06 (\$'000)		
			Admin expenses	Dept outputs	Total	Admin expense	Dept outputs	Total	Admin expenses	Dept outputs	Total	Admin expenses	Dept outputs	Total
Enhanced facilities at the Australian Institute of Sport	2	2	Nil	Nil	Nil	Nil	3.3	3.3	Nil	26.7	26.7	Nil	20.6	20.6
Enhanced facilities at the Australian Institute of Sport	2	2	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	0.7	0.7

**ADMINISTERED CAPITAL AND DEPARTMENTAL EQUITY INJECTIONS  
AND LOANS**

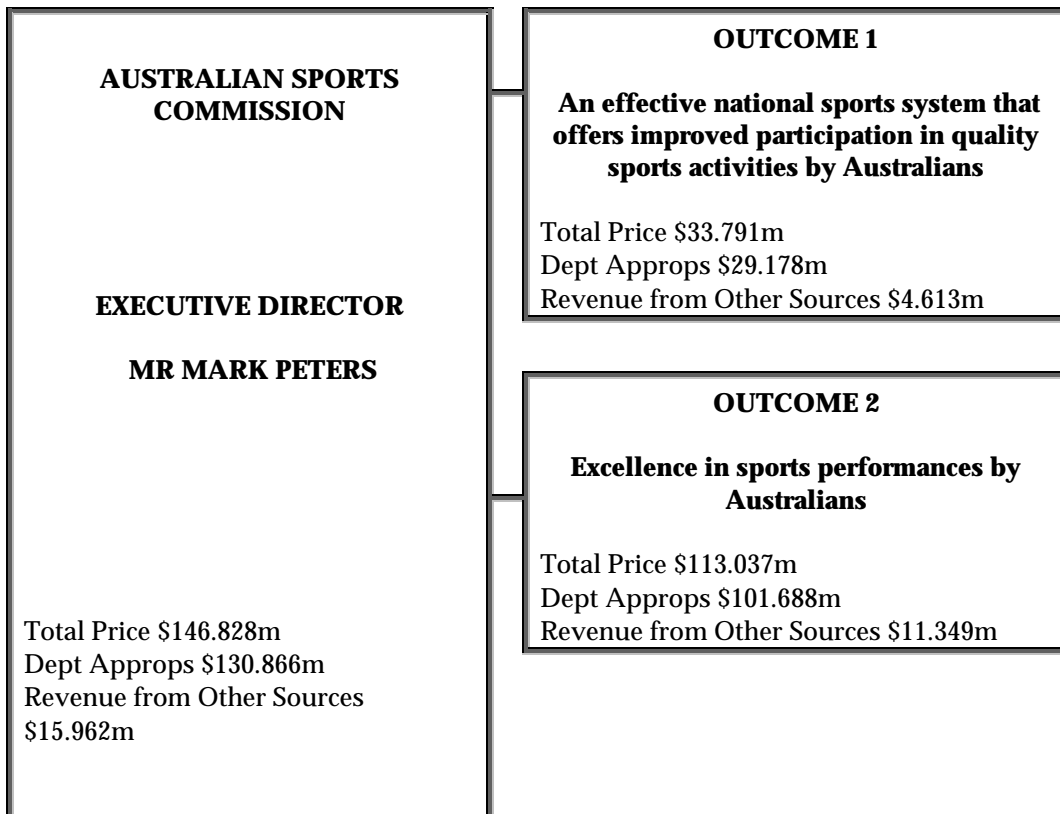
The ASC has no administered capital and is not budgeted to receive departmental equity injections or loans in 2002-03.

## Section 2: Outcomes and outputs information

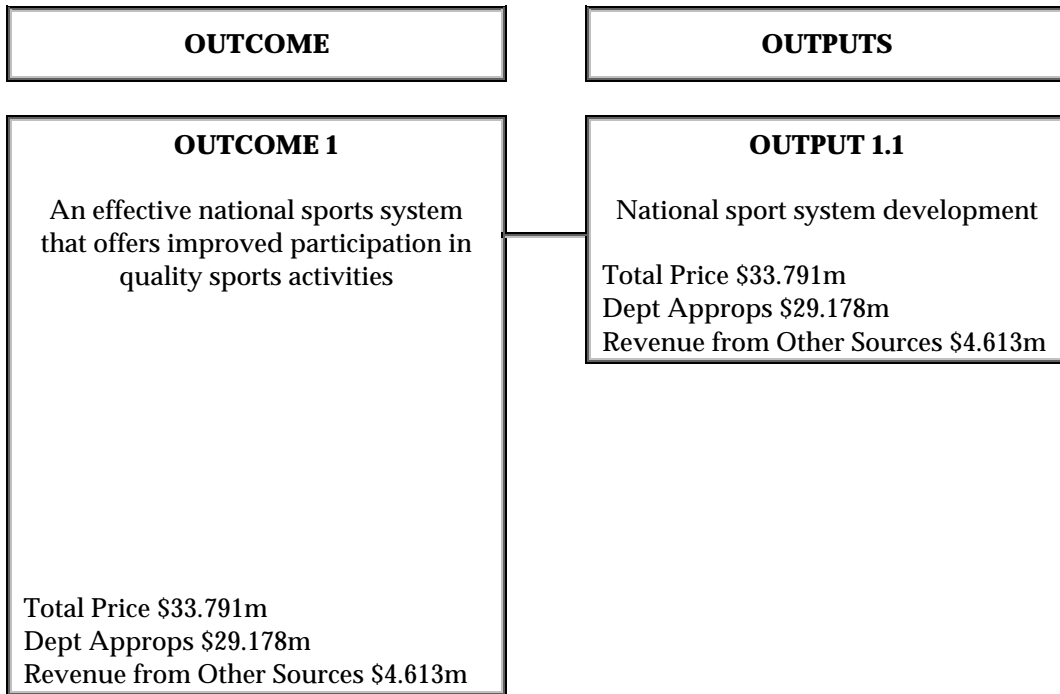
### OUTCOMES AND OUTPUTS

The following map shows the relationship between the 2 outcomes.

Map 1: Outcome structure



**Map 2: Outcome 1 – contributing outputs**



Note: Revenue from Government (Appropriations) contributes 86.3% to the Total Price of Outputs for Outcome 1 for 2002-03.

**CHANGES TO OUTCOMES AND OUTPUTS**

The ASC has changed its outcomes and outputs.

In previous years, the ASC had three outcomes with three corresponding outputs (with a one to one relationship). This year, Outcomes 1 and 2, and the corresponding outputs, have been combined into a single outcome. The description of Outcome 3 remains unchanged, except that it now becomes Outcome 2.

The change materially improves the alignment of the ASC outcome framework with the Government’s sports policy launched in 2001-02; *Backing Australia’s Sporting Ability; A More Active Australia*, and subsequent ASC restructuring and refocusing.

## **OUTCOME 1 — DESCRIPTION**

### **An effective national sports system that offers improved participation in quality sports activities**

Sport occupies a central position in Australian life. It is a source of economic, health and social well-being of communities, providing a strong social cohesion through the fabric of Australian society. The Government envisions sport in Australia as continuing to be dynamic and innovative, while expanding community involvement at the grass roots. The ASC's role in advancing this vision is both direct (in terms of its own programs) and facilitative (in terms of its partnerships with other stakeholders).

The ASC provides national leadership and direction in the area of sports development and the enhancement of the management capabilities of sports delivery agencies including sporting clubs. At the same time, the ASC works with NSOs to expand the participation base at local, club and school levels.

A particular emphasis of the ASC's work is to actively partner with NSOs and the private sector in driving increased grass roots sports participation. Highly successful sports programs will be replicated across the nation at grass roots level in collaboration with mass participation sports, including our football codes, basketball, softball/baseball, tennis, gymnastics, swimming, athletics, cricket, netball and others.

By working with larger participation sports and private sector partners in regional and remote locations and Indigenous communities, wherever possible through the volunteer networks of existing local sporting clubs, the ASC aims to expand participation opportunities for all Australians.

Australia's profile and expertise is also fostered through international agreements and projects.

### **Measures affecting Outcome 1**

There are no measures affecting Outcome 1.

## **OUTCOME 1 — RESOURCING**

Table 2.1.1 shows how the 2002-03 appropriations translate to total resourcing for Outcome 1, including administered expenses, revenue from government (appropriation), revenue from other sources, and the total price of outputs. Cell references **C1, E1 and I1** show the links back to Table 1.1 the Appropriations Table.

**Table 2.1.1: Total resources for Outcome 1 (\$'000)**

	Estimated actual 2001-02 \$'000	Budget estimate 2002-03 \$'000	
<b>Administered appropriations</b>	-	-	
<b>Total administered expenses</b>	-	-	(I1)
<b>Departmental appropriations</b>			
Output 1 - National sport system development	27,128	29,178	
<b>Total revenue from government (appropriations) Contributing to price of departmental outputs</b>	<b>27,128</b> 85.9%	<b>29,178</b> 86.3%	(C1)
<b>Revenue from other sources</b>			
Output 1 - National sport system development	4,451	4,613	
<b>Total revenue from other sources</b>	<b>4,451</b>	<b>4,613</b>	
<b>Total price from departmental outputs</b> (Total revenue from government and from other sources)	<b>31,579</b>	<b>33,791</b>	(E1)
<b>Total estimated resourcing for Outcome 1</b> (Total price of outputs and administered appropriations)	<b>31,579</b>	<b>33,791</b>	
	2001-02	2002-03	
<b>Average staffing level (number)</b>	83.9	85.9	

## OUTCOME 1 — CONTRIBUTION OF OUTPUTS

The ASC's output of national sport system development reflects the Government's decision to endeavour to significantly increase sports participation and to pursue the ongoing development of Australia's sport delivery system through:

- The achievement of best practice management and governance and agreed high performance and sport participation outcomes;
- Negotiation of strategic partnerships to increase involvement in grass roots sports;
- The provision of leadership through support for volunteers and engagement of schools and local sport networks, the delivery of sport education and training services and technology and support structure initiatives;
- Efforts to meet the needs of special population groups; and
- Involvement with relevant overseas agencies.

It also reflects the Commission's role in providing advice to Government and other entities on policy issues affecting the development of Australian sport, and its charter to examine avenues to diversify and increase the sport resource base.

Table 2.2.1: Performance information for Outcome 1

**PERFORMANCE INFORMATION FOR OUTCOME 1**

**Table 2.2.1: Performance information for Outcome 1**

<b>Performance information for departmental outputs</b>	
<b>Output 1.1 - National Sport System Development</b>	
<b>Activity 1.1 - Business Improvement and Growth</b>	<p><b>Quantity</b>                      20 NSOs benefiting from significant targeted interventions and consultancy services to improve their business practises, such as strategic planning, governance and structural                      3,000 clubs adopting the ASC club development tool, the Provider, as a continuous improvement planning tool.                      10 NSOs driving the use of the Provider within their national club and association structure.                      15 partnerships with NSOs that provide a means for the corporate sector to support grass roots sports promotion and programs.                      Significantly increased club membership through the Targeted Sports Participation Growth Program (Target: One million additional members over four years, 2001-02 to 2004-05).                      Eight initiatives to disseminate information to NSOs on business management issues and good practices.</p>
<b>Activity 1.2 - Sport Development Grants Program</b>	<p><b>Quantity</b>                      60 NSOs receiving funding support to deliver specified sport development outcomes.</p>
<b>Activity 1.3 - Information Management &amp; Research</b>	<p><b>Quantity</b>                      24 NSOs supported in accessing state of the art national membership management and communication technologies.                      10 NSOs monitoring participation growth programs via national membership databases and customer surveys.                      Quarterly collection of adult participation data and annual reporting of findings.                      Two research initiatives addressing the social value and impact of sports participation.                      10 NSOs benefiting from research and program evaluation consultancy services and advice.</p>

**Table 2.2.1: Performance information for Outcome 1 (continued)**

<b>Performance information for departmental outputs</b>	
Output 1.1 - National Sport System Development	
Activity 1.4 - Sport Education	<p><b>Quantity</b></p> <p>Two coach/official accreditation programs resulting in 87,000 accredited coaches and 7,000 officials. 96 NSOs benefiting from services supporting the education of coaches, officials and administrators in sport.</p> <p>Maintenance of a national sport education delivery network in conjunction with state/territory departments of sport and recreation and 250 registered local agencies.</p>
Activity 1.5 - Participation Promotion Programs and Events	<p><b>Quantity</b></p> <p>Two major national event partnerships to increase sports participation and the profile of grass roots sport in the community.</p> <p>A major conference on the business of sport (to be conducted in 2003 and every two years thereafter).</p>
Activity 1.6 - Community Programs and Social Policy	<p><b>Quantity</b></p> <p>Two junior sports partnerships with external agencies, designed to assist links between schools and clubs to expand junior participation.</p> <p>National junior programs operating in six states.</p> <p>10 NSOs engaging in reviewing and improving junior sport delivery.</p> <p>10 NSOs engaged in special programs to provide Indigenous people with improved sports participation opportunities.</p> <p>One special project addressing women and sport issues.</p> <p>National workshop series in six states/territories to promote values of fair play and ethical behaviour in sport.</p> <p>Four NSOs undertaking specific training programs to ensure fair play, ethical and legal behaviour throughout their sport.</p> <p>One project of national significance implemented to improve sports participation and elite development opportunities for people with disabilities.</p> <p>Disability education delivery network delivering programs in eight states and territories.</p> <p><b>Quality</b></p> <p>Maintenance of major partnerships with the Aboriginal and Torres Strait Islanders Commission to support Indigenous athletes and sports programs in Indigenous communities.</p>

**Table 2.2.1: Performance information for Outcome 1 (continued)**

<b>Performance information for departmental outputs</b>	
Output 1.1 - National Sport System Development	
Activity 1.7 - International Activities	<p><b>Quantity</b> Generate and manage three new projects</p> <p><b>Quality</b> Maintain and strengthen the management of four international sport development assistance programs.</p>
Activity 1.8 - Commercial Activities	<p><b>Quantity</b> Generate and manage three new off-budget commercial initiatives.</p>

## EVALUATIONS

During 2001-02 the ASC reviewed the conduct of its NSO grant programs with the aim of ensuring accountability in the application of government funds while streamlining processes wherever appropriate.

The extent to which the SportNet product had been utilised by NSOs including their affiliated associations and clubs to improve business process efficiencies was also reviewed. The review found that NSOs had been slow in using technology business tools to greatest effect and that there was an important role for the ASC in continuing to promote effective and efficient business systems within sport. Despite the withdrawal of the Telstra SportNet product from the market during 2001-02, the ASC will continue to assist sports in accessing alternative products, especially those supporting national membership management and communication systems.

Evaluations planned for 2002-03 include:

- Review of the ASC's Sport Education Program;
- Assessment of the effectiveness of the ASC's Targeted Sports Participation Program in increasing clubs membership in targeted sports and engaging the private sector in supporting grass roots sports programming; and
- The effectiveness of the Active Australia Schools Network in building links between schools and local club and associations to improve sports participation opportunities for children.

Evaluation of corporate service activities planned for 2002-03 includes all aspects of information management. Areas of corporate services where recent reviews and evaluations have led to re-structuring during 2001-02 include Communications, Planning and Financial Services, Business Development Services, Contract Management, Australian Sports Foundation administration, and ASC Property Services (including Horticulture). The internal audit program of the Commission conducts on-going reviews of activities.

Information on planned evaluation activity that relates to this outcome is included in Table 2.2.1 and the results will be shown in the annual report.



## Measures affecting Outcome 2

### Enhanced facilities at the Australian Institute of Sport

#### Capital (\$m)

	2002-03	2003-04	2004-05	2005-06
Australian Sports Commission	-	3.3	26.7	20.6

#### Explanation

The Government will invest \$65.4 million over four years, beginning in 2003-04 and including \$14 million in 2006-07, to improve the infrastructure and facilities at the Australian Institute of Sport's Bruce Campus. The investment plan includes redeveloped athlete accommodation and enhanced specialised facilities for sports such as rowing and water polo.

The investment consists of a capital injection to the Australian Sports Commission (ASC) of \$41.0 million over three years (including \$11.0 million in 2006-2007), with the balance of funds being provided through the ASC's depreciation reserve. The measure also includes additional depreciation funding for the up-graded facilities (\$2.6 million for 2007/08 ongoing).

See also related expense measure titled *Enhanced facilities at the Australian Institute of Sport*.

### Enhanced facilities at the Australian Institute of Sport

#### Expenses (\$m)

	2002-03	2003-04	2004-05	2005-06
Australian Sports Commission	-	-	-	0.7

#### Explanation

The Government will provide additional depreciation funding associated with the upgrading of facilities at the Australian Institute of Sport, including \$1.7 million in 2006-07 and \$2.6 million from 2007-08 ongoing.

See also related capital measure titled *Enhanced facilities at the Australian Institute of Sport*.

## OUTCOME 2 — RESOURCING

Table 2.1.2 shows how the 2002-03 appropriations translate to total resourcing for Outcome 2, including administered expenses, revenue from government (appropriation), revenue from other sources, and the total price of outputs. Cell references **C1**, **E1** and **I1** show the links back to Table 1.1 the Appropriations Table.

**Table 2.1.2: Total resources for Outcome 2 (\$'000)**

	Estimated actual 2001-02 \$'000	Budget estimate 2002-03 \$'000	
<b>Administered appropriations</b>	-	-	
<b>Total administered expenses</b>	-	-	(I1)
<b>Departmental appropriations</b>			
Output 2 - National elite athlete development	97,272	101,688	
<b>Total revenue from government (appropriations)</b>	<b>97,272</b>	<b>101,688</b>	(C1)
<b>Contributing to price of departmental outputs</b>	<b>89.9%</b>	<b>90.0%</b>	
<b>Revenue from other sources</b>			
Output 2 - National elite athlete development	10,947	11,349	
<b>Total revenue from other sources</b>	<b>10,947</b>	<b>11,349</b>	
<b>Total price from departmental outputs</b> (Total revenue from government and from other sources)	<b>108,219</b>	<b>113,037</b>	(E1)
<b>Total estimated resourcing for Outcome 2</b> (Total price of outputs and administered appropriations)	<b>108,219</b>	<b>113,037</b>	
	2001-02	2002-03	
<b>Average staffing level (number)</b>	299.5	302.5	

## OUTCOME 2 — CONTRIBUTION OF OUTPUTS

The ASC's Sports Excellence outcomes reflect the Government's commitment to record levels of funding to enable talented Australian athletes to pursue and achieve excellence in their chosen sport.

The ASC will work in partnership with NSOs including State Institute and Academies of Sport to deliver high quality sports excellence programs to ensure that Australian athletes excel at the highest levels of international competition. The ASC will also work with NSOs to ensure anti-doping policies are developed and effectively implemented and will actively promote a sporting environment free from drug cheats.

The ASC will strengthen the effectiveness of the Australian Institute of Sport through the adoption of a continuous improvement philosophy and the provision of innovative and integrated support services to enhance athlete and program performance by providing technical and national program leadership to Australian sport.

Table 2.2.2: Performance information for Outcome 2

**PERFORMANCE INFORMATION FOR OUTCOME 2**

**Table 2.2.2: Performance information for Outcome 2**

<b>Performance information for departmental outputs</b>	
<b>Output 2.1 - National Elite Athlete Development</b>	
<b>Activity 1 - AIS Programs and Services and National Leadership</b>	<p><b>Quantity</b>                      AIS Scholarship programs in 26 sports                      Conduct four national programs; Athlete Career and Education, Talent Search and Laboratory Accreditation Standards Scheme, National Elite Sports Research Program.                      Conduct two technical benchmarking projects.                      Conduct 20 approved applied research projects.                      Provide service provision up to 15 national teams on a commercial basis.                      Conduct at least three commercially funded projects.                      35 sports programs annual plans, including service commitments, jointly agreed to by NSOs and the AIS.</p> <p><b>Quality</b>                      60% of eligible AIS athletes annually chosen to represent Australia in international competition.                      Annual reviews conducted for all AIS programs.                      80% of NSO and AIS satisfaction with program performance and service delivery                      80% of NSO and AIS satisfaction with national team service delivery effectiveness.</p>
<b>Activity 2.2 - Sports Excellence Program</b>	<p><b>Quantity</b>                      20 NSOs benefiting from targeted interventions and consultancy services to improve sustainable high performance outcomes.                      70 NSOs benefiting from high performance                      Three workshops to improve high performance planning and implementation.                      200 senior and junior individuals and teams ranked in the top eight in the world.</p>

## EVALUATIONS

Following the success of the Sydney Olympics in 2000 and with the launch of the Government's new sports policy – *Backing Australia's Sporting Ability: A More Active Australia* – a comprehensive review of the AIS was undertaken in 2001-02.

The review resulted in three key findings: the need for an enhanced planning and evaluation process for all operating areas and programs of the AIS; better integration and delivery of the services supporting AIS sports; and an emphasis on the AIS keeping at the forefront of development of successful high performance athletes and coaches.

Outcomes of the review include the implementation of the Performance Enhancement Program (PEP) to ensure AIS programs are effectively and efficiently servicing coaches and athletes, a revised AIS structure for better integration and delivery of support services, introduction of a defined system of allocating service provision to AIS sports, and a focus on continued improvement and leadership in high performance sport. 2002-03 will see the full impact from the implementation of the findings of the review.

For information on corporate services evaluations and re-structuring see the relevant paragraph under Outcome 1.

Information on planned evaluation activity that relates to this outcome is included in Table 2.2.1 and the results will be shown in the annual report.

## Section 3: Budgeted financial statements

### **DEPARTMENTAL FINANCIAL STATEMENTS**

- Budgeted Departmental Statement of Financial Performance.
- Budgeted Departmental Statement of Financial Position.
- Budgeted Departmental Statement of Cash Flows.
- Departmental Capital Budget Statements.
- Departmental Non Financial Assets — Summary of Movement.

**Table 3.1: Budgeted Departmental Statement of Financial Performance  
for the period ended 30 June**

	Estimated actual 2001-02 \$'000	Budget estimate 2002-03 \$'000	Forw ard estimate 2003-04 \$'000	Forw ard estimate 2004-05 \$'000	Forw ard estimate 2005-06 \$'000
<b>Revenues from ordinary activities</b>					
Revenues from government	124,400	130,866	131,663	134,646	138,000
Sales of goods and services	14,149	14,718	15,478	15,978	16,478
Interest	1,079	1,074	924	674	673
Proceeds from sales of assets	50	50	50	50	50
Other	120	120	119	119	-
<b>Total revenues from ordinary activities</b>	<b>139,798</b>	<b>146,828</b>	<b>148,234</b>	<b>151,467</b>	<b>155,201</b>
<b>Expenses from ordinary activities (excluding borrowing costs expense)</b>					
Employees	25,074	26,119	27,061	28,078	28,399
Suppliers	42,046	43,544	43,416	44,804	46,451
Grants	52,289	56,537	57,081	58,109	59,426
Depreciation and amortisation	7,393	7,663	7,711	7,511	8,415
Other	-	-	-	-	-
<b>Total expenses from ordinary activities (excluding borrowing costs expense)</b>	<b>126,802</b>	<b>133,863</b>	<b>135,269</b>	<b>138,502</b>	<b>142,691</b>
Borrowing costs expense	31	-	-	-	-
<b>Net surplus or deficit from ordinary activities</b>	<b>12,965</b>	<b>12,965</b>	<b>12,965</b>	<b>12,965</b>	<b>12,510</b>
Gain or loss on extraordinary items	-	-	-	-	-
<b>Net surplus or deficit</b>	<b>12,965</b>	<b>12,965</b>	<b>12,965</b>	<b>12,965</b>	<b>12,510</b>
Capital use charge	11,965	11,965	11,965	11,965	11,965
<b>Net surplus or deficit after capital use charge</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>545</b>

Table 3.2: Budgeted Departmental Statement of Financial Position

**Table 3.2: Budgeted Departmental Statement of Financial Position  
as at 30 June**

	Estimated actual 2001-02 \$'000	Budget estimate 2002-03 \$'000	Forw ard estimate 2003-04 \$'000	Forw ard estimate 2004-05 \$'000	Forw ard estimate 2005-06 \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash	16,556	20,678	21,273	9,959	11,269
Receivables	1,458	1,461	1,461	1,461	1,461
Other	177	177	177	177	177
<b>Total financial assets</b>	<b>18,191</b>	<b>22,316</b>	<b>22,911</b>	<b>11,597</b>	<b>12,907</b>
<b>Non-financial assets</b>					
Land and buildings	94,008	91,050	91,400	115,291	132,913
Infrastructure, plant and equipment	10,865	10,810	10,745	10,680	10,630
Inventories	919	919	919	919	919
Other	223	222	222	222	222
<b>Total non-financial assets</b>	<b>106,015</b>	<b>103,001</b>	<b>103,286</b>	<b>127,112</b>	<b>144,684</b>
<b>Total assets</b>	<b>124,206</b>	<b>125,317</b>	<b>126,197</b>	<b>138,709</b>	<b>157,591</b>
<b>LIABILITIES</b>					
<b>Debt</b>					
Other	360	240	120	-	-
<b>Total debt</b>	<b>360</b>	<b>240</b>	<b>120</b>	<b>-</b>	<b>-</b>
<b>Provisions and payables</b>					
Employees	6,659	6,807	6,807	6,807	6,807
Suppliers	3,933	4,016	4,016	4,016	4,016
Other	4,752	4,752	4,752	4,752	4,752
<b>Total provisions and payables</b>	<b>15,344</b>	<b>15,575</b>	<b>15,575</b>	<b>15,575</b>	<b>15,575</b>
<b>Total liabilities</b>	<b>15,704</b>	<b>15,815</b>	<b>15,695</b>	<b>15,575</b>	<b>15,575</b>
<b>EQUITY</b>					
Capital	99,985	99,985	99,985	111,617	129,954
Reserves	25,390	25,390	25,390	25,390	25,390
Accumulated surpluses or deficits	(16,873)	(15,873)	(14,873)	(13,873)	(13,328)
<b>Total equity</b>	<b>108,502</b>	<b>109,502</b>	<b>110,502</b>	<b>123,134</b>	<b>142,016</b>
Current liabilities	12,704	12,815	12,695	12,575	12,575
Non-current liabilities	3,000	3,000	3,000	3,000	3,000
Current assets	19,333	23,457	24,052	12,738	14,048
Non-current assets	104,873	101,860	102,145	125,971	143,543

**Table 3.3: Budgeted Departmental Statement of Cash Flows  
for the period ended 30 June**

	Estimated actual 2001-02 \$'000	Budget estimate 2002-03 \$'000	Forw ard estimate 2003-04 \$'000	Forw ard estimate 2004-05 \$'000	Forw ard estimate 2005-06 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations for outputs	124,400	130,866	131,663	134,646	138,000
Sales of goods and services	14,176	14,715	15,478	15,978	16,478
Interest	1,079	1,074	924	674	674
Other	7,740	7,940	8,040	8,040	8,040
<b>Total cash received</b>	<b>147,395</b>	<b>154,595</b>	<b>156,105</b>	<b>159,338</b>	<b>163,192</b>
<b>Cash used</b>					
Employees	24,919	25,970	27,061	28,078	28,399
Suppliers	42,089	43,460	43,416	44,804	46,451
Grants	52,289	56,537	57,081	58,109	59,426
Interest	31	-	-	-	-
Other	7,740	7,940	8,040	8,040	8,040
<b>Total cash used</b>	<b>127,068</b>	<b>133,907</b>	<b>135,598</b>	<b>139,031</b>	<b>142,316</b>
<b>Net cash from operating activities</b>	<b>20,327</b>	<b>20,688</b>	<b>20,507</b>	<b>20,307</b>	<b>20,876</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	1,200	1,200	1,200	1,200	1,200
<b>Total cash received</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>
<b>Cash used</b>					
Purchase of property, plant and equipment	5,000	5,800	9,146	32,487	27,137
<b>Total cash used</b>	<b>5,000</b>	<b>5,800</b>	<b>9,146</b>	<b>32,487</b>	<b>27,137</b>
<b>Net cash from investing activities</b>	<b>(3,800)</b>	<b>(4,600)</b>	<b>(7,946)</b>	<b>(31,287)</b>	<b>(25,937)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Capital injection	-	-	-	11,632	18,337
<b>Total cash received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,632</b>	<b>18,337</b>
<b>Cash used</b>					
Capital use and dividends paid	11,966	11,966	11,966	11,966	11,966
Other	-	-	-	-	-
<b>Total cash used</b>	<b>11,966</b>	<b>11,966</b>	<b>11,966</b>	<b>11,966</b>	<b>11,966</b>
<b>Net cash from financing activities</b>	<b>(11,966)</b>	<b>(11,966)</b>	<b>(11,966)</b>	<b>(334)</b>	<b>6,371</b>
<b>Net increase (decrease) in cash held</b>	<b>4,561</b>	<b>4,122</b>	<b>595</b>	<b>(11,314)</b>	<b>1,310</b>
Cash at the beginning of the reporting period	11,995	16,556	20,678	21,273	9,959
Cash at the end of the reporting period	16,556	20,678	21,273	9,959	11,269

Table 3.4: Departmental Capital Budget Statement

**Table 3.4: Departmental Capital Budget Statement**

	Estimated actual 2001-02 \$'000	Budget estimate 2002-03 \$'000	Forw ard estimate 2003-04 \$'000	Forw ard estimate 2004-05 \$'000	Forw ard estimate 2005-06 \$'000
<b>CAPITAL APPROPRIATIONS</b>					
Total equity injections	-	(K3)	-	-	-
Total loans	-	(K3) <sup>1</sup>	-	-	-
<b>Represented by</b>					
Purchase of non-current assets	-	-	-	-	-
Other	-	-	-	-	-
<b>Total</b>	-	-	-	-	-
<b>PURCHASE OF NON-CURRENT ASSETS</b>					
Funded by capital appropriation	-	-	-	11,632	18,337
Funded internally by Departmental resources	5,000	5,800	9,146	20,855	8,800
<b>Total purchase of non-current assets</b>	<b>5,000</b>	<b>5,800</b>	<b>9,146</b>	<b>32,487</b>	<b>27,137</b>

<sup>1</sup> These two lines link to (K3) in Table 1.1

**Table 3.5: Departmental Non-financial Assets — Summary of Movement (Budget year 2002-03)**

	Land	Buildings	Total land and buildings	Other infrastructure plant and equipment	Total infrastructure plant and equipment	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at the start of year	8,275	85,733	94,008	10,865	10,865	104,873
Additions	-	1,800	1,800	4,000	4,000	5,800
Disposals	-	-	-	1,150	1,150	1,150
Revaluation increments	-	-	-	-	-	-
Recoverable amount written-downs	-	-	-	-	-	-
Net transfers free of charge	-	-	-	-	-	-
Depreciation/amortisation expense	-	4,758	4,758	2,905	2,905	7,663
Write-off of assets	-	-	-	-	-	-
Carrying amount at the end of year	-	82,775	91,050	10,810	10,810	101,860
<b>Total additions</b>						
Self funded	-	1,800	1,800	4,000	4,000	5,800
Appropriations	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>1,800</b>	<b>1,800</b>	<b>4,000</b>	<b>4,000</b>	<b>5,800</b>

## **NOTES TO THE FINANCIAL STATEMENTS**

### **Cash**

The increase in the forward year cash balances reflects the unspent portion of depreciation funding (asset replacement funding) which the ASC receives under the accrual accounting regime adopted by the Commonwealth Government. The amount will decrease when the ASC replaces major assets.

### **Cash Received – Other / Cash Used – Other**

The amounts disclosed in the cashflow statement for “Cash received – Other” and “Cash Used – Other” relate to GST amounts collected and remitted.

## APPENDIX 1: REVENUES FROM INDEPENDENT SOURCES

### Revenues from independent sources

	Estimated revenue 2001-02 \$'000	Estimated revenue 2002-03 \$'000
<b>Departmental revenue</b>		
Sale of goods and services	14,149	14,718
Interest revenue	1,079	1,074
Net gain from sale of assets	50	50
Other	120	120
<b>Total estimated revenue</b>	<b>15,398</b>	<b>15,962</b>