

**NATIONAL MUSEUM
OF AUSTRALIA**

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NATIONAL MUSEUM OF AUSTRALIA

Section 1: Overview, appropriations and budget measures summary

OVERVIEW

The role of the National Museum of Australia is to research Australian history, develop and maintain representative collections and present widely accessible programs which illustrate the story of Australia.

The permanent home for the National Museum is located at Acton Peninsula, Canberra. The new facility, which opened to the public in March 2001 as the Commonwealth's flagship for the celebration of the centenary of federation, aims to be a centre of excellence in communicating knowledge and understanding of Australia's history through exhibitions and the effective use of communication technologies.

The Museum features approximately 6,600 square metres of exhibition space including a temporary exhibition gallery and the First Australians gallery dedicated to displaying and interpreting Australia's Aboriginal and Torres Strait Islander cultures and histories.

The Museum is also developing a major outreach program which includes both travelling exhibitions and on-line services.

APPROPRIATIONS

National Museum of Australia — Appropriations 2001-02

Table 1.1: Appropriations and Other Revenue (\$'000)

| Outcome | Departmental (price of outputs) | | | | | Administered | | | | |
|--|--|--------------------------------|-----------------------------|---|---------------------------------|--|---|--------------------------------|-----------------------------------|----------------------|
| | Revenue from Government (appropriations) | | | Revenue from other sources ⁽⁴⁾ | Price of outputs ⁽³⁾ | Annual appropriations | | Special approps ⁽⁵⁾ | Total administered appropriations | Total appropriations |
| | Bill No. 1 | Special approps ⁽⁵⁾ | Total | | | Bill No. 1 | Bill No. 2 (SPPs & NAOs) ⁽²⁾ | | | |
| | (A) | (B) | (C = A+B) | (D) | (E = C+D) | (F) | (G) | (H) | (I = F+G+H) | (J=C+I) |
| 1. Australians have access to the National Museum's collections and public programs to encourage awareness and understanding of Australia's history and culture. | 55,382 | - | 55,382 ⁽¹⁾ | 1,965 | 57,347 ⁽¹⁾ | - | - | - | - | 55,382 |
| | | | | | 96.6% ⁽⁵⁾ | | | | | |
| Total | 55,382 | - | 55,382⁽¹⁾ | 1,965 | 57,347⁽¹⁾ | - | - | - | - | 55,382 |
| | | | | | | Departmental capital (equity injections and loans) | | | | - |
| | | | | | | Total appropriations | | | | 55,382 |

- Under the appropriation structure, Bill No. 2 includes Specific Purpose Payments (SPP's), New Agency Outcomes (NAO's), administered capital and departmental capital via departmental injections and loans.
- Refer to Budgeted Statement of Financial Performance (Operating Statement) for application of agency revenue.
- Revenue from other sources includes other revenue from government (eg resources free of charge) and revenue from other sources. Non-appropriated departmental and administered revenues are shown in Appendix 1.
- Estimated expenses from individual Special Appropriations are shown in Appendix 2.
- Percentage figure indicates the percentage contribution of Revenue from Government (Departmental Appropriations) to the Total Price of Outputs, by outcome.

**ADMINISTERED CAPITAL AND DEPARTMENTAL EQUITY INJECTIONS
AND LOANS**

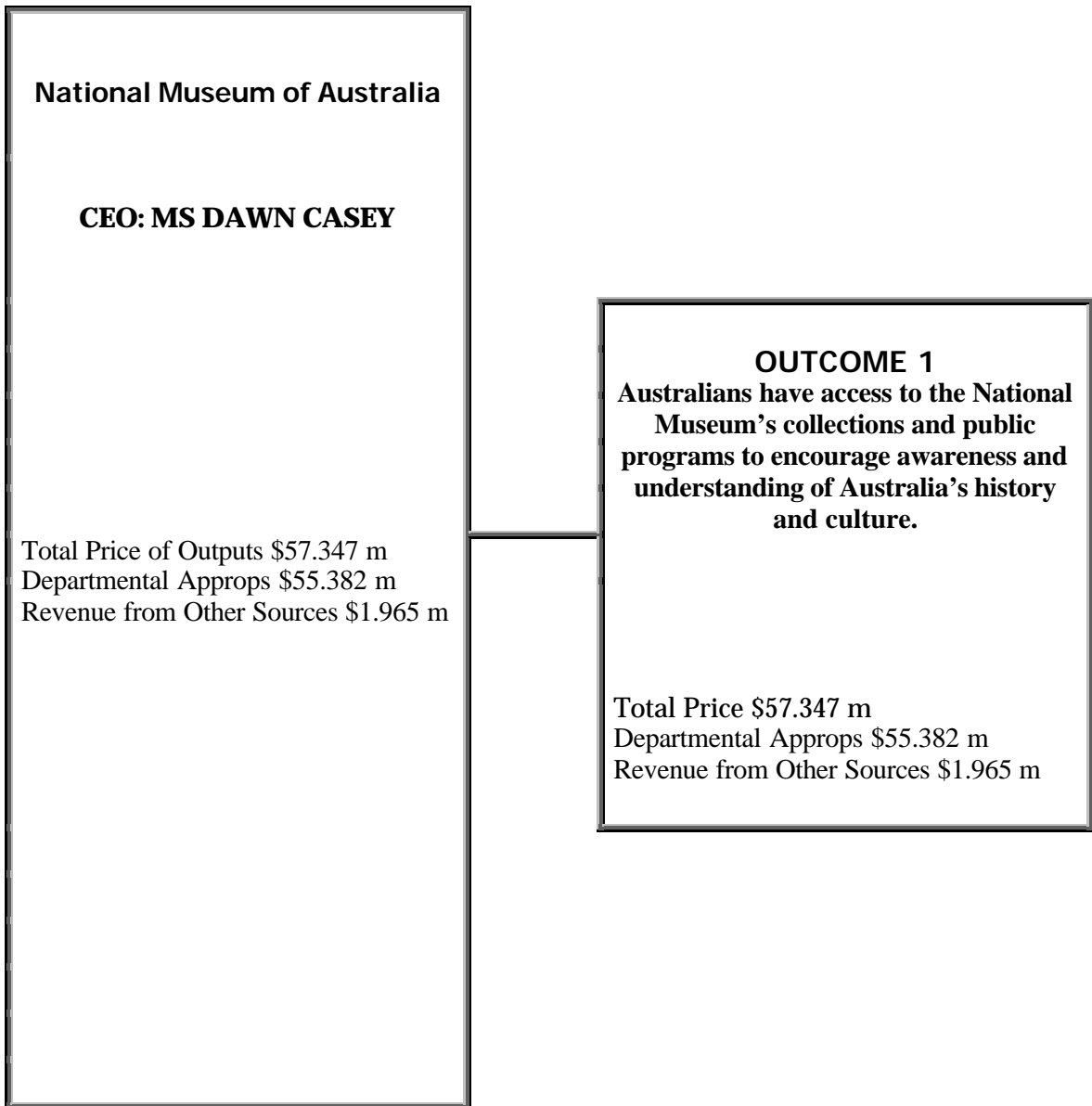
The National Museum will not receive an equity injection, departmental loan or administered capital during 2001-2002.

Section 2: Outcomes and outputs information

OUTCOMES AND OUTPUT GROUPS

Charts 1 and 2 show the Outcome and Output Structure of the agency.

Chart 1: Outcome Structure



CHANGES TO OUTCOMES AND OUTPUTS

The National Museum of Australia has streamlined its output structure for 2001-2002. No change has been made to the Museum outcome.

Output 1.1.1: *Collection Development* and Output 1.1.2: *Collection Care and Management* have been combined to form a new output, *Collection Development and Management*.

Output 1.2.1: *Acton Programs*, Output 1.2.2: *Travelling Exhibitions and Programs*, and Output 1.2.3: *Internet based Programs*, have been combined into a new output, *National Exhibitions, Programs and Services*.

OUTCOME 1 — DESCRIPTION

OUTCOME 1 - Australians have access to the National Museum's collections and public programs to encourage awareness and understanding of Australia's history and cultures.

The National Museum's collection includes approximately 190,000 objects covering the entire experience of Australia's history and cultural heritage. The collection focuses on indigenous cultures, Australian society and history since 1788, Australian environmental history and the Pacific region. The Museum acquires objects through purchase, donations and transfer arrangements. The majority of acquisitions to date have been through donations with limited funds available for purchase of objects. The Museum also undertakes research into the collection and is responsible for documenting and preserving the collection for present and future generations.

In 2001-2002 resources allocated to acquisitions, care and management of the collection have been increased to provide objects for exhibition, development and display in the new Acton Peninsula facility.

The new facility on Acton Peninsula, Canberra, provides a central showcase to allow visitors to explore Australia's social, cultural and environmental histories. The objective is to articulate and illuminate Australia's history and culture in lucid and stimulating ways that engage visitors. This is achieved through exhibitions which employ innovative multi-media and design, and engage visitors in an educative and stimulating experience.

Incorporated within the facility is the capability to employ a changing and evolving variety of media and programming both originating in the Museum and received from off-site. A theatre and an accompanying broadcast studio serve to project the Museum to a wider national and international audience as well as complementing the themes and events depicted in the exhibitions. The Museum is also developing a major outreach program, which includes both travelling exhibitions and on-line services.

Part C: Agency Budget Statements —NMA

Measures affecting outcome 1

There are no Budget Measures affecting Outcome 1.

OUTCOME 1 — RESOURCING

Table 2.1.1: Total Resources For Outcome 1 (\$'000)

| | Estimated actual 2000-01 \$'000 | Budget estimate 2001-2002 \$'000 |
|---|--|---|
| Administered appropriations | | |
| The National Museum has no Administered Appropriations | - | - |
| Total administered appropriations | - | - |
| Departmental appropriations | | |
| Output Group 1.1 | | |
| Output 1.1.1 - Collection Development and Management | 17,518 | 18,663 |
| Subtotal output group 1.1 | 17,518 | 18,663 |
| Departmental appropriations | | |
| Output Group 1.2 | | |
| Output 1.2.1 - National Exhibitions, Programs and Services | 18,521 | 36,719 |
| Subtotal output group 1.2 | 18,521 | 36,719 |
| Total revenue from government (appropriations) | 36,039 | 55,382 |
| Contributing to price of departmental outputs | 86.9% | 96.6% |
| Revenue from other sources | | |
| Output 1.1.1 - Collection Development and Management | 792 | 102 |
| Output 1.2.1 - National Exhibitions, Programs and Services | 4,627 | 1,863 |
| Total revenue from other sources | 5,419 | 1,965 |
| Total price from departmental outputs <i>(Total revenue from Government and from other sources)</i> | 41,458 | 57,347 |
| Total estimated resourcing for outcome 1 <i>(Total price of outputs and admin expenses)</i> | 41,458 | 57,347 |
| | 2000-01 | 2001-02 |
| Average staffing level (number) | 138 | 175 |

OUTCOME 1 — CONTRIBUTION OF OUTPUTS

The National Museum's outputs reflect its statutory responsibilities. Justification for the choice of outputs to achieve Outcome 1 is described in Table 2.2.1. The table provides information on the strategies chosen to deliver Outcome 1, and shows the links between the outputs and outcome.

Table 2.2.1 Performance Information for Outcome 1

| Effectiveness - Overall achievement of the outcome | |
|---|--|
| Relevance of Acquisitions | Proportion of acquisitions acquired in accordance with Collection Development Framework Target: 100% |
| Accessibility of National Historical Collection | Proportion of the National Historical Collection which is available for exhibition, public programs and research Target: 50% |
| The extent to which awareness and understanding is increased of Australia's history and culture | Proportion of visitors and users who indicated the Museum's public programs have contributed a new or different awareness or perspective on Australia's history or cultures. Target: 85% |
| Access to Exhibitions and programs | Number of Visitors or users of Museums exhibitions and programs Target: 600,000 |
| Performance information for departmental outputs | |
| Output group 1.1 | |
| Output 1.1.1 Collection Development and Management | Quality: 100% of National Historical Collection acquisitions consistent with acquisition policy 90% of National Historical Collection stored at or above appropriate Museum standards Quantity: 1200 conservation treatments Price: \$18.765 m (\$98.76 per item) |
| Output 1.2.1 National Exhibitions, Programs and Events | Quality: 85% of all visitors satisfied or better 85% of school visits satisfied that schools programs meet core curriculum requirements. 75% of users access the web site first time Quantity: 600,000 visitors or users of programs 110,000 unique sites use the website 12 million hits on website Price: \$38.582m (\$64.30 per visitor) |

Evaluations

No evaluations are planned for 2001-2002.

Competitive tendering and contracting

The Museum has contracted out, on a competitive basis, catering services for the facility, cleaning services, internal audit services, information technology hardware and support services, security services, media, and transactional banking services. In 2001-2002 these will continue to be competitively contracted out, with further market testing of services where appropriate.

Section 3: Budgeted Financial Statements

DEPARTMENTAL STATEMENTS

Budgeted Departmental Statement of Financial Performance (Operating Statement)

This statement provides a picture of the expected financial results for the Museum by identifying full accrual expenses, accrual revenues and capital use charge, which highlights whether the Museum is operating at a sustainable level.

Budgeted Departmental Statement of Financial Position (Balance Sheet)

This statement shows the financial position of the Museum. It enables decision-makers to track the management of the Museum's assets and liabilities.

Budgeted Departmental Statement of Cash Flows

Budgeted cash flows, as reflected in the statement of cash flows, provides important information on the extent and nature of cash flows by categorising them into expected cash flows from operating activities, investing activities and financing activities.

Departmental Capital Budget Statement

Shows all planned capital expenditure (capital expenditure on non-financial assets), whether funded either through capital appropriations for additional equity or borrowings, or from funds from internal sources.

Non-financial Assets – Summary of Movement

Shows budgeted acquisitions and disposals of non-financial assets during the budget year.

Part C: Agency Budget Statements —NMA

Table 3.1: Budgeted Departmental Statement of Financial Performance (Operating Statement) for the period ended 30 June

| | Estimated actual 2000-01 \$'000 | Budget estimate 2001-02 \$'000 | Forward estimate 2002-03 \$'000 | Forward estimate 2003-04 \$'000 | Forward estimate 2004-05 \$'000 |
|--|--|---|--|--|--|
| Revenues from ordinary activities | | | | | |
| Revenue from government (K1) | 36,039 | 55,382 | 55,292 | 55,605 | 55,784 |
| Sales of goods and services | 4,580 | 1,794 | 1,836 | 1,873 | 1,910 |
| Interest | 769 | 101 | 198 | 407 | 629 |
| Dividends | | | | | |
| Net gains from sales of assets | | | | | |
| Other | 70 | 70 | 70 | 70 | 70 |
| Total revenues from ordinary activities | 41,458 | 57,347 | 57,396 | 57,955 | 58,393 |
| Expenses from ordinary activities (excluding borrowing costs expense) | | | | | |
| Employees | 9,917 | 9,507 | 9,653 | 9,905 | 10,075 |
| Suppliers | 14,228 | 13,176 | 11,152 | 11,116 | 10,965 |
| Grants | | | | | |
| Depreciation and amortisation | 3,554 | 6,829 | 7,048 | 7,184 | 7,366 |
| Write down of assets | | | | | |
| Net losses from sales of assets | | | | | |
| Other | 100 | 110 | 111 | 113 | 114 |
| Total expenses from ordinary activities (excluding borrowing costs expense) | 27,799 | 29,622 | 27,964 | 28,318 | 28,520 |
| Borrowing cost expense | 11 | 31 | 25 | 18 | 11 |
| Net surplus or deficit from ordinary activities | 13,648 | 27,694 | 29,407 | 29,619 | 29,862 |
| Gain or loss on extraordinary items | 135,900 | - | - | - | - |
| Net surplus or deficit | 149,548 | 27,694 | 29,407 | 29,619 | 29,862 |
| Capital use charge | 15,113 | 29,313 | 29,384 | 29,410 | 29,457 |
| Net surplus or deficit after capital use charge | 134,435 | (1,619) | 23 | 209 | 405 |

**Table 3.2: Budgeted Departmental Statement of Financial Position
(Balance Sheet) as at 30 June**

| | Estimated actual 2000-01 \$'000 | Budget estimate 2001-02 \$'000 | Forward estimate 2002-03 \$'000 | Forward estimate 2003-04 \$'000 | Forward estimate 2004-05 \$'000 |
|--------------------------------------|--|---|--|--|--|
| ASSETS | | | | | |
| Financial assets | | | | | |
| Cash | 623 | 732 | 2,832 | 5,365 | 7,739 |
| Receivables | 20 | 14 | 15 | 15 | 15 |
| Investments | 2,082 | 2,082 | 3,582 | 5,082 | 6,582 |
| Other | 59 | 12 | 16 | 33 | 51 |
| Total financial assets | 2,784 | 2,840 | 6,445 | 10,495 | 14,387 |
| Non-financial assets | | | | | |
| Land and buildings | 116,419 | 114,075 | 111,731 | 109,387 | 107,043 |
| Infrastructure, plant and equipment | 25,230 | 26,072 | 25,065 | 23,936 | 22,702 |
| National Historical Collection | 127,099 | 126,760 | 126,410 | 126,047 | 125,674 |
| Inventories | 589 | 500 | 500 | 500 | 500 |
| Other | 250 | 251 | 250 | 250 | 249 |
| Total non-financial assets | 269,587 | 267,658 | 263,956 | 260,120 | 256,168 |
| Total assets | 272,371 | 270,498 | 270,401 | 270,615 | 270,555 |
| LIABILITIES | | | | | |
| Debt | | | | | |
| Loans | 1,100 | 893 | 679 | 460 | 233 |
| Other | - | - | - | - | - |
| Total debt | 1,100 | 893 | 679 | 460 | 233 |
| Provisions and payables | | | | | |
| Employees | 1,962 | 2,021 | 2,122 | 2,350 | 2,124 |
| Suppliers | 459 | 396 | 390 | 388 | 378 |
| Grants | - | - | - | - | - |
| Other | 52 | 9 | 7 | 5 | 2 |
| Total provisions and payables | 2,473 | 2,426 | 2,519 | 2,743 | 2,504 |
| Total liabilities | 3,573 | 3,319 | 3,198 | 3,203 | 2,737 |
| EQUITY | | | | | |
| Capital | - | - | - | - | - |
| Reserves | 146 | 146 | 146 | 146 | 146 |
| Accumulated surpluses or deficits | 268,652 | 267,033 | 267,057 | 267,267 | 267,672 |
| Total equity | 268,798 | 267,179 | 267,203 | 267,413 | 267,818 |
| Current liabilities | 1,548 | 1,474 | 1,537 | 1,651 | 1,293 |
| Non-current liabilities | 2,025 | 1,845 | 1,661 | 1,552 | 1,444 |
| Current assets | 3,373 | 3,340 | 6,945 | 10,995 | 14,887 |
| Non-current assets | 268,998 | 267,158 | 263,456 | 259,620 | 255,668 |

Part C: Agency Budget Statements —NMA

**Table 3.3: Budgeted Departmental Statement of Cash Flows
for the period ended 30 June**

| | Estimated actual 2000-01 \$'000 | Budget estimate 2001-02 \$'000 | Forward estimate 2002-03 \$'000 | Forward estimate 2003-04 \$'000 | Forward estimate 2004-05 \$'000 |
|---|--|---|--|--|--|
| OPERATING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Appropriations for outputs | 36,039 | 55,382 | 55,292 | 55,605 | 55,784 |
| Sales of goods and services | 4,597 | 1,800 | 1,836 | 1,873 | 1,910 |
| Interest | 710 | 148 | 194 | 390 | 610 |
| Other | - | - | - | - | - |
| Total cash received | 41,346 | 57,330 | 57,322 | 57,868 | 58,304 |
| Cash used | | | | | |
| Employees | 9,713 | 9,448 | 9,552 | 9,676 | 10,302 |
| Suppliers | 14,630 | 13,151 | 11,157 | 11,118 | 10,973 |
| Interest | - | 33 | 27 | 20 | 14 |
| Other | 100 | 110 | 111 | 113 | 114 |
| Total cash used | 24,443 | 22,742 | 20,847 | 20,927 | 21,403 |
| Net cash from operating activities | 16,903 | 34,588 | 36,475 | 36,941 | 36,901 |
| INVESTING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Proceeds from sales of property, plant and equipment | 2 | 2 | 2 | 2 | 6 |
| Repayments of loans made | - | - | - | - | - |
| Other | 2,000 | - | - | - | - |
| Total cash received | 2,002 | 2 | 2 | 2 | 6 |
| Cash used | | | | | |
| Purchase of property, plant and equipment | 4,907 | 3,920 | 2,280 | 2,280 | 2,350 |
| Loans made | - | - | - | - | - |
| Other | 145 | 1,000 | 2,500 | 2,500 | 2,500 |
| Total cash used | 5,052 | 4,920 | 4,780 | 4,780 | 4,850 |
| Net cash from investing activities | (3,050) | (4,918) | (4,778) | (4,778) | (4,844) |
| FINANCIAL ACTIVITIES | | | | | |
| Cash received | | | | | |
| Proceeds from issuing equity instruments | - | - | - | - | - |
| Proceeds from debt | - | - | - | - | - |
| Other | - | - | - | - | - |
| Total cash received | - | - | - | - | - |

Part C: Agency Budget Statements —NMA

**Table 3.3: Budgeted Departmental Statement of Cash Flows
(continued)
for the period ended 30 June**

| | Estimated actual 2000-01 \$'000 | Budget estimate 2001-02 \$'000 | Forward estimate 2002-03 \$'000 | Forward estimate 2003-04 \$'000 | Forward estimate 2004-05 \$'000 |
|--|--|---|--|--|--|
| Cash used | | | | | |
| Repayments of debt | 500 | 207 | 213 | 220 | 226 |
| Capital use and dividends paid | 15,113 | 29,354 | 29,384 | 29,410 | 29,457 |
| Other | - | - | - | - | - |
| Total cash used | 15,613 | 29,561 | 29,597 | 29,630 | 29,683 |
| Net cash from financing activities | (15,613) | (29,561) | (29,597) | (29,630) | (29,683) |
| Net increase in cash held | (1,760) | 109 | 2,100 | 2,533 | 2,374 |
| Cash at the beginning of the reporting period | 2,383 | 623 | 732 | 2,832 | 5,365 |
| Cash at the end of the reporting period | 623 | 732 | 2,832 | 5,365 | 7,739 |

Part C: Agency Budget Statements —NMA

Table 3.4: Departmental Capital Budget Statement

| | Estimated actual 2000-01 \$'000 | Budget estimate 2001-02 \$'000 | Forward estimate 2002-03 \$'000 | Forward estimate 2003-04 \$'000 | Forward estimate 2004-05 \$'000 |
|--|--|---|--|--|--|
| CAPITAL APPROPRIATIONS | | | | | |
| Total equity injections | - | - | - | - | - |
| Total loans | - | - | - | - | - |
| Represented by: | | | | | |
| Purchase of non-current assets | - | - | - | - | - |
| Other | - | - | - | - | - |
| Total | - | - | - | - | - |
| PURCHASE OF NON-CURRENT ASSETS | | | | | |
| Funded by capital appropriations | - | - | - | - | - |
| Funded internally by Departmental resources | 142,622 | 4,990 | 3,350 | 3,350 | 3,420 |

Table 3.5: Departmental Non-financial Assets — Summary of Movement (Budget Year 2001-02)

| | Land | Buildings | Total Land and Buildings | Infrastructure Plant and Equipment | National Historical Collection | Total |
|---|--------|-----------|-----------------------------|--|--------------------------------------|---------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| GROSS VALUE | | | | | | |
| <i>As at 1 July 2001 (opening)</i> | - | 117,200 | 117,200 | 27,896 | 128,501 | 273,597 |
| Additions | - | - | - | 3,920 | 1,070 | 4,990 |
| Disposals | - | - | - | 105 | - | 105 |
| Other movements | - | - | - | - | - | - |
| <i>As at 30 June 2002 (closing)</i> | - | 117,200 | 117,200 | 31,711 | 129,571 | 278,482 |
| ACCUMULATED DEPRECIATION | | | | | | |
| <i>As at 1 July 2001 (opening)</i> | - | 781 | 781 | 2,666 | 1,402 | 4,849 |
| Disposals | - | - | - | 103 | - | 103 |
| Charge for the reporting period | - | 2,344 | 2,344 | 3,076 | 1,409 | 6,829 |
| Other movements | - | - | - | - | - | - |
| <i>As at 30 June 2002 (closing)</i> | - | 3,125 | 3,125 | 5,639 | 2,811 | 11,575 |
| Net book value | - | 114,075 | 114,075 | 26,072 | 126,760 | 266,907 |
| As at 30 June 2002 (closing book value) | - | 114,075 | 114,075 | 26,072 | 126,760 | 266,907 |
| Net book value as at 1 July 2001 opening book value) | - | 116,419 | 116,419 | 25,230 | 127,099 | 268,748 |
| TOTAL ADDITIONS | | | | | | |
| Self funded | - | - | - | 3,920 | 1,070 | 4,990 |
| Appropriations | - | - | - | - | - | - |
| Total | - | - | - | 3,920 | 1,070 | 4,990 |

NOTES TO THE FINANCIAL STATEMENTS

Departmental

The major movements in the financial statements relate to the acquisition of the new Museum building located on Acton Peninsular, Canberra, in 2000-2001. This results in significant increases in depreciation expenses and Capital Use Charge (CUC).

The valuation of the National Collection was completed during 1999-2000 and has been recognised in the financial statements using the deprival method of valuation. The National Collection is included for determination of the Capital Use Charge in 2000-2001 and onwards.

The Museum building was transferred to the National Museum of Australia from the Department of Communications, Information Technology and the Arts during March 2001 and has been recognised at cost in the financial statements. The new building for the Museum is included for determination of the Capital Use Charge in 2001-2002 and onwards.

Appendix 1

Non-Appropriation Departmental and Administered Revenue

| | Estimated Revenue 2000-01 \$'000 | Estimated Revenue 2001-02 \$'000 |
|---|--|--|
| Departmental Revenue | | |
| Sales of goods and services | 4,580 | 1,794 |
| Interest | 769 | 101 |
| Other non-appropriation revenue | 70 | 70 |
| Total Non-Appropriation departmental revenue | 5,419 | 1,965 |

